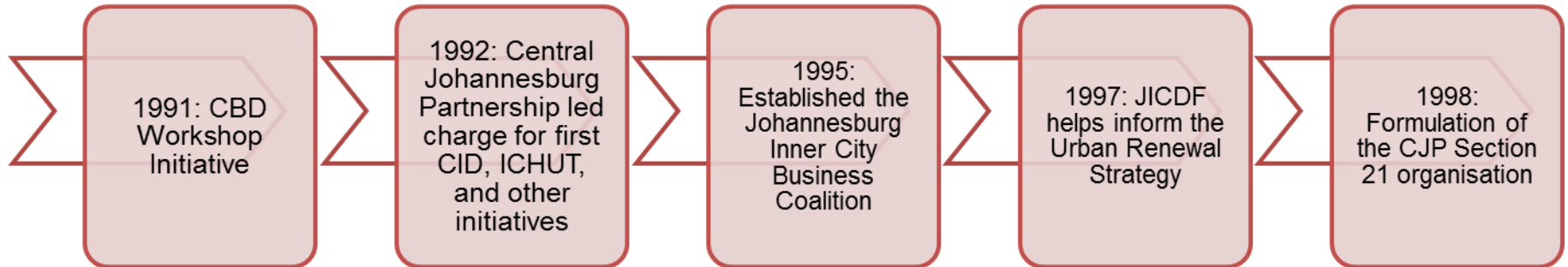




Inner City Partnership Forum

08 November 2017

Background and Opportunity for Building Partnerships in the Inner City



The JICP continues the tradition of organisations that have worked over the last two decades to bring together stakeholders, mobilise actors, and bridge divides in support of coalitions for the improvement of the City.

These organisations have added value to the City by:

- Driving catalytic projects through inception to implementation phase
- Offering a secretariat function and capacity to support communication and dissemination of information
- Providing continuity and relationship management in the dynamic inner city environment
- Providing matchmaking and sourcing of resources for initiatives

Process of Engagements and Re-positioning the Organisation

The team began a process of consultations with Inner-City stakeholders to understand needs and what people were wanting to see from the organisation.

- A need for an Inner-city structure that offers a lobbying platform and voluntary associations for mutual benefits and interests in undertaking partnership based projects – this also serves to avoid duplication with interest groups that already represent themselves.
- Leverage off of the organisation's track record of dealing with service breakdowns and knowledge about City processes- offering institutional memory where it otherwise does not exist
- Serve as a voice of awareness and communicator for issues and constraints.
- Providing strategic direction on Urban Management issues, introducing new models for cleaning and safety on a precinct-by-precinct basis.
- Introduce new ideas and models to address Inner-city social issues that represent collaboration rather than solely one sector's voice.

Process of Engagements and Re-positioning the Organisation (2)

Serve as a “Whole of Society” platform – providing a platform for civil society to bridge gaps and develop partnerships with City administration ...

These actors include:

- Traders
- Faith based organisations
- Primary and secondary and pre-primary schooling
- NGOs (there will be several of those whether health, welfare, education etc)
- Taxi associations
- Shelter organisations
- Migrants

The suggested route to do so is through project activation which will speak to direct interests.

Organisational Strategy

The JICP is an organisation that provides the platform for credible partnerships within the Inner City by providing a vehicle **for co-ownership, advocacy, and innovation**.

It fills a critical gap in the Inner City landscape because:

- Supports active partnerships that are appropriate and sustainable responses to issues where the private sector and government cannot solve alone.
- Partnerships, by their nature, need to be channelled through an independent forum to ensure no one sector's (private, public, or civil society) interest overrule the others.

How does it work?



Providing a **unified front** to the challenges of the Inner City

Organisational Strategy

The organisation offers value through its proven track record of initiation, mobilisation, and championing of various Inner City initiatives over the last two decades. The JICP brings to bear **core competencies** of facilitator, incubator, and collaborator to the challenges facing the Inner City.

Coalition building
(mobilising stakeholders)

Formalising partnerships
(measurables, impact-oriented)

Secretariat Function
(continuity in discourse)

Thought leadership
(support knowledge sharing and distribution of intelligence)

Match-making
(Connecting resources to appropriate initiatives)

Incubation
(new initiatives have space to grow)

Initially **private sector driven** and brings in partners from civil society and public sector **around specific and defined project opportunities**

Organisational Structure: Board Membership

The current Board of Directors for the JICP represent a strong history of Inner-City involvement and breadth of experience in Inner-City issues

Board Members	Focus Areas
N. Barnes	Property Owners
H. Damons	Faith Based Organisation
J. Dhlamini	Research and Knowledge
E. Kriel	Banks; Corporate Financial Services
C. Lund	Affordable and Social Housing
N. Makwela	Property Investment
I. Mkhabela	Community Organisations
B. Nqosi	Harambee; Skills/Jobs
R. Petersen	Academic Institutions
R. Plit	Arts and Culture; Housing
A. Steffny	Urban Mgmt; CIDs; Partnerships
A. Szalavicz	Affordable and Social Housing

Organisational Structure: Advisory Themes

The JICP will work through **Advisory Themes** to pull together intelligence and new solutions for Inner-City challenges

Advisory Themes

- Investment and & Economic Growth
- Retail Issues
- Tourism, Marketing, and Creative Industries
- Urban Management
- Transportation
- Environment, Greening, and Infrastructure
- Sustainable Human Settlements
- Heritage
- Research / Knowledge Management

Organisational Strategy: JICP Themes aligned to City Strategy

City Key
Delivery
Programmes
As per City
Strategy

Sustainable Growth and investment

Core Content: Capital investment and removal of barriers to investment, strategic visioning

Investment, Economic
Growth, and
Transformation

Tourism, Marketing,
Creative Industries

Sustainable Urban Management: Service Delivery

Core Content: Service delivery, Billing, Bylaw enforcement, Criminality, Municipal Courts

Transportation

Urban Management

Sustainable Human Settlements

Core Content: Bad buildings temporary accommodation, Housing and social housing, addressing street trading

Environment,
Greening,
Infrastructure

Sustainable Human
Settlements

Heritage

JICP Themes

Programmes and Projects: How we work

The JICP will leverage its networks to feed into key city structures and policy themes to shape downstream initiatives. The JICP shall help:

Scope the agenda

Advocate for best practice

Mobilise partners

Draft ToRs for partners of project or initiative

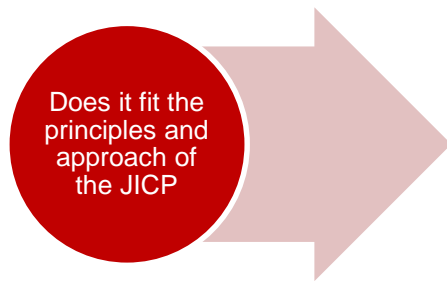
Clarify structure and implementation programme

Monitor progress and report to sponsor

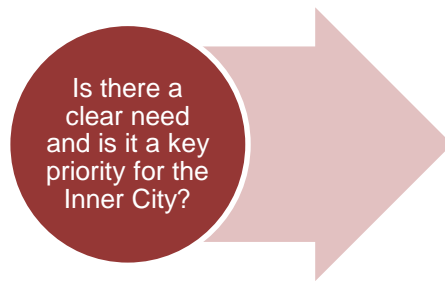
Programmes and Projects

The JICP utilises criteria for selecting projects and programmes to ensure it works within its mandate and core competencies.

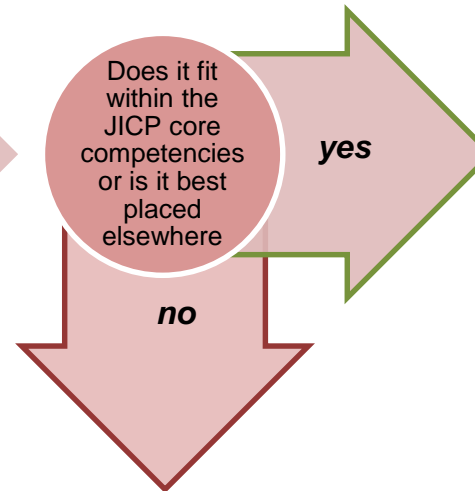
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Full Scoping

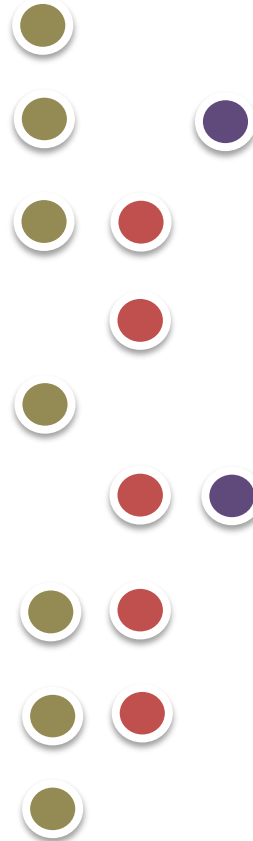
- Define the resources required
- Identify role of stakeholders
- Examine level of readiness
- Conduct risk assessment

Referred to a more appropriate organisation

Programmes and Projects: Preliminary List of Programmes / Projects

The JICP has identified a list of projects/ programmes as they relate to key themes and pillars of city strategy.

Current and On-Going Projects / Programmes
JHB CID Forum
Parks Development / Green Space Management
CoJ Street Trading Management Pilots
Inner City Cross Border Shopping Incentives & UDZ Research
Tracking and Registering City Heritage Assets
Urban Agriculture Initiative
Leadership In JHB Tourism, Rates and Tariffs, T&I, Sustainability Committees
Inner City Property Development/ Management Advocacy
Support to the Safety Forum





















CoJ Strategic Pillar

-  Sustainable Growth and Investment
-  Sustainable Urban Management
-  Sustainable Human Settlements

Programmes and Projects: Preliminary List of Programmes / Projects (2)

The JICP has identified a list of projects/ programmes as they relate to key themes and pillars of city strategy.

Potential Projects/ Programmes			
Developing a support strategy for the Inner City Health Precinct			
Tackling Youth Unemployment			
Re-energised Public Art Programme			
Inner-City Homelessness Forum			
Stakeholder mobilisation for area-based planning initiatives			
ECD and Education Inner City Strategy			
Fostering Social Cohesion through stakeholder mobilisation			

CoJ Strategic Pillar

-  Sustainable Growth and Investment
-  Sustainable Urban Management
-  Sustainable Human Settlements

Where is the organisation at now?

The organisation has built up a renewed vision and understanding of mandate to re-engage with critical Inner-city issues. The organisation has recently:

- ***Appointed a Chief Executive Officer.*** A selection has been made, putting in place a critical resource for the organisation going forward.
- ***Engage key stakeholders to finalise business plan.*** The organisation will further refine the vision and operating model with a fully realised business plan that lays out the programme for next three years.

The organisation will be in place to ***engage, create, and innovate.*** It invites potential partners to bring opportunities and collaborate on the future of the Inner City.

Donor Members

